

VisualSolv™ CollabSolv™

ExecConnect



WELCOME BACK



Sandi Stambaugh
Senior Vice President
Vendor Business
Management
TD SYNNEX



Tommy Plumer

VP Sales,

Marketing/
Communications

TD SYNNEX



VisualSolv™ CollabSolv™

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Day One Recap AV MARKET, MACRO ECONOMY AND TECH TRENDS



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SMART TECHNOLOGIES



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More Than Distribution YOUR PARTNER FOR STRATEGIES IN FINANCIAL OPERATIONS



VP Sales,
Marketing/
Communications

TD SYNNEX

© TD SYNNEX I Capital

Amplify

Let Our Money Mork For You.





Our Mission

To deliver value-added payment solutions through the technology partner ecosystem to facilitate accelerated growth and profits.



Supply Chain Environment

- Interest Rates "Higher for Longer" finally relaxing
- Wider Credit Spreads making it more difficult for business to borrow from banks.
- Longer Cash Conversion Cycles end users are negotiating longer payment terms so they can avoid borrowing more debt.
- Reduction in OEM channel subsidies reduced or cancelled subsidies once offered by flooring companies.

Opportunity:

 To fill the financing gap and support the channel with working capital by offering longer invoice terms.

TD SYNNEX Financial Solutions



Standard Credit Offerings

❖ Net Terms Account that revolves with customer purchases. Static invoice terms.

Amplify Extended Terms

❖ Net Terms Account that revolves with customer purchases BUT with the ability to extend orders up to 120 days in increments of n45/n60/n75/n90/n120.

TDS Capital Bridge (short term)

❖ End customer is looking for short term solution. From 150 days to 12 months. Either paying in full or looking to make installments

TDS Capital

Long term financing 12-60 months. Monthly/Quarterly/Annual installments. Lease or loan options. Multi-vendor. White label available. Soft cost, and non-TDS product okay.

Let Our Money Work For You.





Amplify Program Overview

- Extended terms program: Pre-approve Partners up to n120.
- Vendor participation via matching terms.
- Uncouple product pricing from the cost of extended terms.
- Automated in CIS, Webquote, and ECExpress.
- Uses existing terms account.
- 1pg Addendum + Security Agreement.
- Embedded Early Pay Discount offer.
- Auto Debit with commonized due dates: 5th, 15th, 25th.
- CommunitySolv members bump 1 level within the program for lower rates.



Primary Use Cases

- End User requesting extended terms.
- Strategic inventory purchases/ configuration requirements.
- Pulling forward deals (including vendor driven) to lock in price.
- Improving deal margins.
- Maintain sales velocity.

What are the customers saying?

- ~500 Partners enrolled since Jan 1st.
- \$200M+ transacted.
- More than 2000+ orders processed.
- Average extension is 30-45 days.

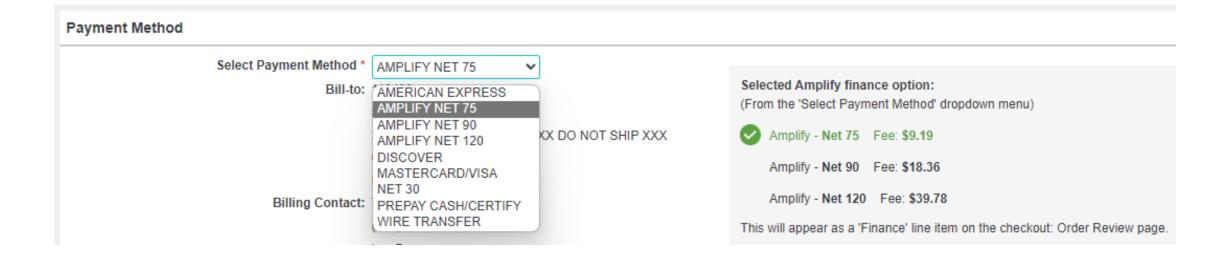


Example – Invoice Extension & Early Pay Discount

	Invoice Extension											Early Pay Discount								
			<	\$1M		\$1-51	1	\$!	5-15M		\$15M+									
Order Amount>	\$	15,780.24										Order Amount>	\$	15,780.24						
Ex 1	Base n45											Ex 1	Base n45							
	Amp n60 Amp Fee		0.60%			0.53%		0.49%		0.49%		Paid by	10 days	3	30 days					
						84.3			77.82		77.82	EPD \$			\$ (48.23)	\$ (24.11	(24.11) \$	-	\$	-
			, , ,							_			EPD %	EPD %	-0.31%		-0.15%	0.00%		0.00%
Ex 2	Base n4	5											Effect	ive Rate	-2.48%		-1.24%	0.00%		0.00%
	Amp n75		1.19%			1.07%		0.99%		0.99%	Ex 2									
	Amp Fe	e	\$ 18	38.07	\$	168.6	1 9	\$ 1	155.64	\$	155.64		Amp r	190						
													Paid b	у	15 days	4	15 days	75 days		
Ex 3	Base n4	5											EPD\$		\$ (96.46)	\$	(72.34) \$	(24.11)	\$	-
	Amp n9	0				1.66	%		1.48%		1.48%		EPD %		-0.61%		-0.46%	-0.15%		0.00%
	Amp Fe				\$	262.6	4 9	5 2	233.46	\$	233.46		Effect	ive Rate	-2.48%		-1.86%	-0.62%		0.00%

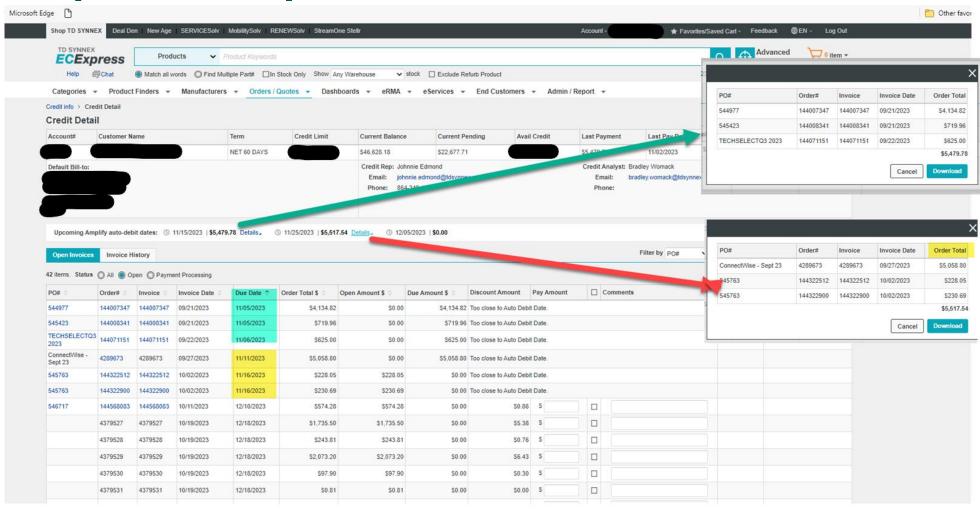


Example - ECExpress





Example - ECExpress





Example

LN#	QTY	PART NUMBER/DESCRIPTION	SKU#	VENDOR PART #/UPC CODE CUSTOMER PART #	UNIT PRICE	EXT NET PR	ICE
1	1	NTL-INOUTCAM-W NEST IN OUT CAMERA BATTERY WHT	6315045	GA01317-US 193575008240	\$143.84	\$143.84	
	SN: 342	281J3D53LK0K					
					andise Total:	\$143.84	USD
	ment: king NO:6	640562334410		AMPLIF	Y CHARGE:	\$0.72	USD
				lı	nvoice Total:	\$144.56	USD

RECEIVABLE SERVICE AGREEMENT



Introducing RSA

- Transaction based program that provides an end-to-end credit, billing, and collection service to help manage credit risk of large transactions.
- Can be invisible to the End User
- Ability to use in parallel with net terms and Amplify

Benefits

Credit Reach:

Credit approval based on end-user credit.

Mitigate Risk:

TD SYNNEX assumes credit risk of an End User financial default.

Carve Out Limit:

RSA/FSA billings are on an EU payer account, separate from open terms account.

Outsource:

Shift billing and collecting activities to TD SYNNEX.



Application Process

- TD SYNNEX RSA or FSA contract
- Partner Financials
- Fees: 1% of PO min \$300 and max \$1200
- Funding Requirements:
 - ✓ Partner purchase order
 - ✓ Firm End User purchase order
 - ✓ PMSI filing specific to transaction
 - ✓ Assignment of payments via RSA/FSA agreement

Amplify Team





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TD SYNNEX Capital Overview

Who?



The captive financing arm of TD SYNNEX

- Price and structure our own deals
- Issue our own contracts
- Service the portfolio internally
- Leverage portfolio data

What?



Offer flexible financing options to partners and end customers

- Dedicated sales, operations and business teams
- Integrated selling motion with product marketing and sales teams

Why?



To give our partners more opportunities to succeed

- Increase credit capacity
- Reduce risk
- Accelerate cashflow
- Promote sales growth
- Manage the customer experience



Solutions

Types of Transactions

Leasing

Installment payment agreements

100% SW & services

Everything-as-a-Service

Managed services

Subscription/consumption/DaaS



How We Deliver

- 12 to 60-month terms
- Monthly, quarterly, annual payments
- Custom payment structure
- No minimum deal size
- 1st payment deferrals of 30/60/90 days
- Documentation
 - Stand alone docs
 - Electronic delivery



Solutions For...

Commercial, enterprise, midmarket, SMB, Security

State & local governments, universities, school districts

Federal agencies

United States and Canada



Custom Programs

Private label, co-branded, or TD SYNNEX Capital

Programmatic or transactional

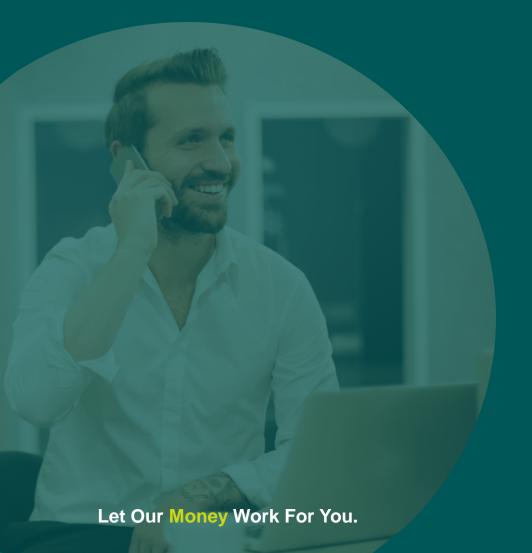
Vendors/resellers Communities Solv programs

All products and solutions, regardless of acquisition point





The Power of Payments: Grow Your Deal



15 Devices

15 Seats of Office 365

Customer-Led
Deployment Services for
All Units

15 Device Bags

Additional 15 Upgrades to ADP

Upgraded ProSupport Services for All Devices

15 Power Convertors for Mobile Workers

30 Monitors Added



Budget-Friendly Payment Solution



Solution Under Their Branding



A bundled solution for their Hardware, Software and Services

Customer Budget:

\$50,000

Original Solution Value:

\$60,000

Margins, Services, Upgrades:

\$20,000

Total Upsold Cost:

\$80,000

36 Month Installment Payments with **TD SYNNEX** Capital

\$2,331/month (\$28k annually)

Annual Budget Retained:

\$22,000



Do You Have a Financing Opportunity?

"I don't have enough budget for this project." "I need to preserve my cash for other projects."

"I'm worried about the economy."

"This project is being pushed out until next year."

"I need to pay for this annually." "Are there any additional discounts available?"

"We can't afford this."

"I'm not ready to refresh right now."



What's Needed to Quote?



Which reseller are you working with?



Legal name and address of end-user



Total client cost and bill of materials



Contract terms
duration and payment





Custom Programs and Support



- Marketing Campaigns
- Promotional Opportunities
- Event Collaboration
- Private Label and Co-Branding
- Programmatic or Transactional
- Playbooks
- Sales Battlecards
- Digital One-Pagers and Datasheets

Vendor Team



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Lean In Session

UTILIZING FINANCIAL VEHICLES TO MAXIMIZE PROFITABILITY



Laura Watson

CFO

CCS PRESENTATION SYSTEMS



Matt Waidley

Director of Sales, Distribution

LG



Matt Brungardt

Channel Sales Director - AMER Distribution

NEAT



Kathleen Blackmon

VP of Channels and Distribution

JABRA



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TD SYNNEX **EXECUTIVE UPDATE**



Reyna Thompson
Incoming President North
America
TD SYNNEX



TD SYNNEX **EXECUTIVE UPDATE**



Reyna Thompson
Incoming President North
America
TD SYNNEX





Best Practices In RECRUITMENT, TALENT MANAGEMENT, LEADERSHIP AND RETENTION



Tom LeBlanc
NSCA



Our Industry's Signature Challenges

- Talent Recruitment
- Retention
- Leadership Development



A Little Bit About NSCA

- NSCA is the leading not-for-profit association representing the commercial systems integration industry.
- NSCA provides benchmark studies on labor units, economic reports, vertical market trends, technology adoption, regulations and codes, etc.
- NSCA provides great education and networking platforms with our Business & Leadership Conference and XBO Experience
- NSCA is ... Your voice, Your business resource, Your trusted advisor.

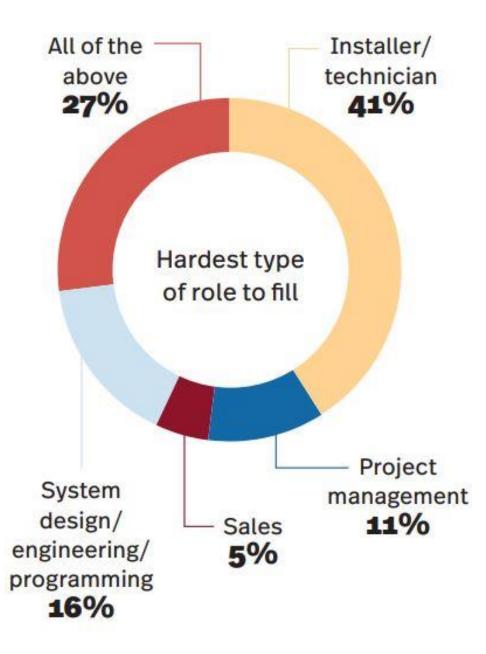


Tom LeBlancNSCA Executive Director



"What Is Your Company's No. 1 Business Challenge?"





Source: CI/SSI/NSCA State of the Industry 2024 Report



NSCA's Financial Analysis of the Industry

Challenges for 2024

Another qualitative metric collected in the survey involves anticipated challenges for 2024.

The open-ended responses cover a wide spectrum of operational issues, but three common themes were found.

1. Staffing

This was the most frequently mentioned theme, whether in the form of struggling with hiring or retention. Overall, companies can't find the staff they need to support business—or to sustain growth.

Example: "Getting to all of our projects in a timely manner heavily depends on our labor force. Finding new people who are qualified, capable, and reliable is a huge challenge."

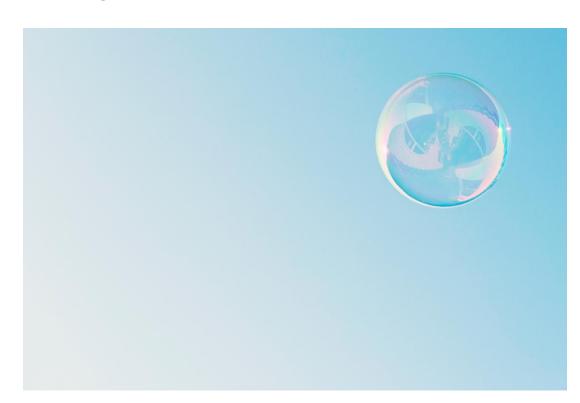


Talent Recruitment



Does the Integration Industry Exist in a Bubble?

- We all know about the great career opportunities
- But most other people have no idea this rewarding industry exists
- What do your friends and family think that you do?
- Nobody outside of our industry bubble would consider a career in something called "integration" ... because they don't quite know what it is.



Therein lies the problem



This Is Why NSCA Launched Ignite

- It's because of that bubble that NSCA launched its Ignite program
- Ignite creates a network of "ambassadors" (integration companies) that go outside the bubble to local schools and events to educate young professionals or students about this industry
- These ambassadors can use the Ignite framework to create summer internship programs to get new talent in the door



Visit IgniteYourCareer.org

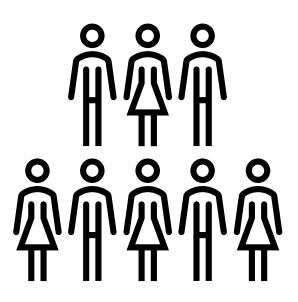


Talent Retention



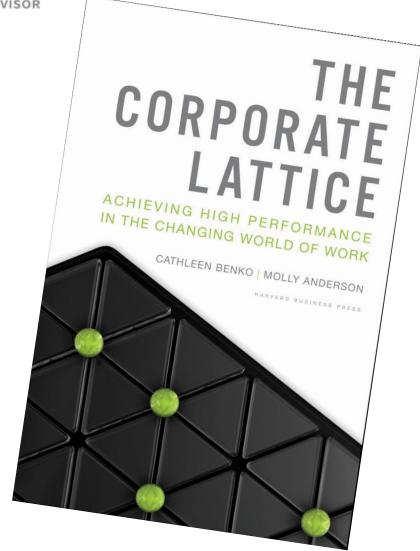
What Causes Retention Challenges

- Restrictive growth and impossible movement
- Inability to change responsibilities or shift role for new job experience within company
- Lack of time for additional development and training for growth
- Comfortability level for communication to upper management, or lack there of
- Leadership follow-through on promises and deliverables, goes both ways
- Accountability from leadership and from self to team building or hindering trust





- Cathleen Benko spoke at NSCA's Business & Leadership Conference
- NSCA has since consulted companies on embracing a corporate lattice strategy
- Our industry is plagued with top employees jumping from company to company
- Need strategies for retaining our A-players
- Corporate lattice is about recognizing when top performers aren't ideal or satisfied in their current position
- It's about a business plan that allows great employees to move not just vertically but laterally
- It's not about taking a salesperson and popping them into project management
- It's about TRAINING top people for the positions in which they'll thrive and stay with the company





Retention Challenges/New Reality

Percent of Staff Working Remote or Hybrid

		Responses	0%-25%	26%-50%	51%-75%	76%-100%
Management/Executive	Management/Executive \	102	69.6%	11.8%	4.9%	13.7%
Administrative	Admin Working Remote (100	71.0%	13.0%	7.0%	9.0%
Techinical	Technical working Remot	101	71.3%	14.9%	5.0%	8.9%
Sales	Sales working remote or	100	50.0%	14.0%	11.0%	25.0%

Sneak Peek at NSCA's new Compensation & Benefits Report



Retention Challenges/New Reality

Likliness of issues with new hires requiring remote or hybrid

	Responses	Not Likely	Somewhat Likely	Very Likely	Extremely Likely
Management/Executive	103	68.0%	9.7%	4.9%	2.9%
Admin	103	58.3%	14.6%	5.8%	3.9%
Technical	104	62.5%	17.3%	5.8%	3.8%

Sneak Peek at NSCA's new Compensation & Benefits Report



Retention Challenges: Do Your Benefits Match Up?

Benefits offered

	Available to all or some full-time employees	Available to all or some part-time employees
Health insurance	78.0%	17.1%
Dental insurance	86.8%	12.3%
Life insurance	80.5%	19.5%
Vision plan	79.2%	12.3%
Short-term disability	53.7%	12.2%
Long-term disability	65.1%	14.2%
Annual bonus (non-sales based)	79.2%	26.4%
Sign-on bonus	15.1%	26.4%
Retirement plan/pension (any type)	82.1%	27.4%

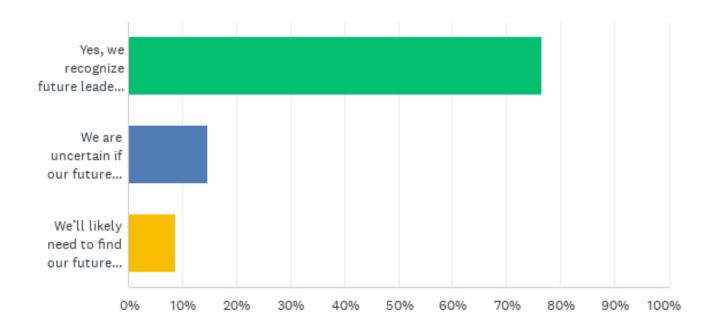
Sneak Peek at NSCA's new Compensation & Benefits Report



Leadership Development



Q1 Thinking about your company's current leadership (e.g. executives and directors), do you feel like your company's future leadership currently works at your company?





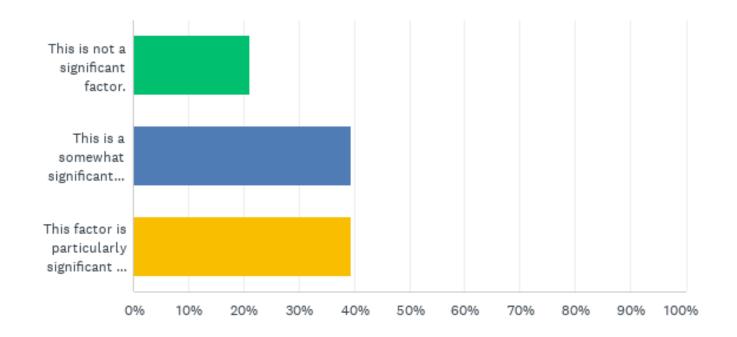
How to identify future leaders?

- What skills/knowledge/abilities are needed for the role
- Do their vision/values connect with the organization?
- Is the person interested in leading or taking over?
- Are they better at being an individual contributor?
- Why do they want to lead or take the next step?





Q6 To what extent do you think a generation gap (e.g., the ethos and values of Boomers vs. the ethos and values of Millennials/Gen Z) makes leadership transition within our industry more difficult?



▼ Being good at matching team members' interests with roles and responsibilities within the company	64.71%
▼ Learning how to overcome setbacks/challenges and continuously move forward	76.47%
▼ Adapting quickly to rapidly changing situations	70.59%
▼ Adopting best practices for customer-facing communications	76.47%
▼ Situational awareness, assertiveness, and difficult conversations	79.41%
▼ Spotting and avoiding disruptive behaviors and situations	47.06%
▼ Resolving conflict and tapering unproductive exchanges	73.53%
▼ Problem solving methods and documentation best practices	64.71%
▼ Project managing multiple job tasks and activities	58.82%
▼ Identifying constraints and bottlenecks in general workflow/processes	73.53%
▼ Transforming big ideas into smaller executable steps and results	73.53%
▼ Amplifying your company's brand through confidence in your solutions	41.18%
▼ Understanding the value of documented workflows and processes	67.65%
▼ Communicating solutions for complicated problems to the non-technical client	61.76%
▼ Making the transition from peer to manager (friend to employer)	64.71%
▼ Avoiding the fear of making mistakes	61.76%
▼ Ethics, integrity and honesty with ourselves and others	64.71%

Preparing next-gen talent for integration leadership positions



XBO EXPERIENCE 2024Nov. 12–13
Atlanta | Georgia Tech





Thank You!

Visit NSCA.org to learn more about NSCA's Resources

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Lean In Session

MAXIMIZING PARTNERSHIPS, TALENT AND CULTURE TO DRIVE NEXT LEVEL GROWTH



Gilbert Gonzalez
CEO and Founder
MISSION CRITICAL
SOLUTIONS



Crystal Hale
Global Distribution
Manager
ZOOM



SVP
SHARP



Tom LeBlanc

Executive Director

NSCA



Patrick Mead

Sr. Distribution Account

Manager

LEGRAND AV





Keynote Presentation HOW TO DIFFERENTIATE YOUR BUSINESS BY BUILDING A STORYBRAND



April Sunshine
Hawkins
STORYBRAND





CLOSING REMARKS



